



Building a better future

Performance of CEMEX's S.A.B. de C.V.'s Board of Directors' Corporate Practices and Finance Committee, number of meetings held in 2022 and attendance per meeting

During the calendar year 2022, CEMEX, S.A.B. de C.V.'s Board of Directors' Corporate Practices and Finance Committee (the "Committee") held four meetings, of which the attendance per Committee member was as follows:

	<u>January</u>	<u>April</u>	<u>July</u>	<u>October</u>	<u>%</u>
FRANCISCO JAVIER FERNÁNDEZ CARBAJAL	•	•	•	•	100
RODOLFO GARCÍA MURIEL	•	•	•	•	100
ARMANDO GARZA SADA	•	•	•	•	100
<u>Attendance per session</u>	100%	100%	100%	100%	