



**Performance of CEMEX's S.A.B. de C.V.'s Board of Directors, number of meetings held in 2022 and attendance per meeting**

During the calendar year 2022, CEMEX, S.A.B. de C.V.'s Board of Directors (the "Board") held five meetings, of which the attendance per Board member was as follows:

	<u>February</u>	<u>April</u>	<u>June</u>	<u>July</u>	<u>October</u>	<u>%</u>
ROGELIO ZAMBRANO LOZANO	•	•	•	•	•	<b>100</b>
FERNANDO ÁNGEL GONZÁLEZ OLIVIERI	•	•	•	•	•	<b>100</b>
MARCELO ZAMBRANO LOZANO	•	•	•	•	•	<b>100</b>
ARMANDO J. GARCÍA SEGOVIA	•	•	•	•	•	<b>100</b>
RODOLFO GARCÍA MURIEL	•	•	•	•	•	<b>100</b>
FRANCISCO JAVIER FERNÁNDEZ CARBAJAL	•	•	•	•	•	<b>100</b>
ARMANDO GARZA SADA	•	•	•	•	•	<b>100</b>
DAVID MARTÍNEZ GUZMÁN	•	•	•	•	•	<b>100</b>
EVERARDO ELIZONDO ALMAGUER	•	•	•	•	•	<b>100</b>
RAMIRO GERARDO VILLARREAL MORALES	•	•	•	•	•	<b>100</b>
GABRIEL JARAMILLO SANINT	•	•	•	•	•	<b>100</b>
ISABEL MARÍA AGUILERA NAVARRO	•	•	•	•	•	<b>100</b>
<b><u>Attendance per meeting</u></b>	<b>100%</b>	<b>100%</b>	<b>100%</b>	<b>100%</b>	<b>100%</b>	